Type of Factor	Factor	Examples
Environmental (everything surrounding the client)	Environment	Everything surrounding the nurse-client interaction: physical setting/location, like temperature of the space, privacy, presence of others, lighting, noise, odors; emotional atmosphere, like accepting, supportive, nurturing versus judgmental, hostile, frightening
	Client observation	Assessment data, expressed symptoms
	Resources	Equipment, supplies, levels, and numbers of staff and support services
	Medical records	Electronic access, history, recent events
	Consequences and risks	Potential for violence, danger, infection, adverse reactions, medical errors, falls, potential outcomes
	Time pressure	Rapid developments, workload, schedules
	Task complexity	Components of care, steps in a procedure or process, knowledge/assistance required
	Cultural considerations	Age, belief systems, traditions, client's social structure
Individual (the nurse)	Knowledge	What is understood about the client's situation
	Skills	Technical and cognitive proficiency as result of teaching and training
	Specialty	Clinical certification, practice in defined nursing fields
	Candidate (nurse) characteristics	Patience, flexibility, motivation, confidence versus anxiety, rigidity, reluctance, self-doubt
	Prior experience	Applicable to current demands
	Level of experience	Entry-level, competent, expert

Table 28.1 Layer 4 of the CJMM